Committee: Executive Committee

Date of meeting: 14<sup>th</sup> October 2020

Report Subject: Supporting Financial Resilience – Audit Wales

Follow Up Review

Portfolio Holder: Councillor N Daniels, Leader / Executive Member

**Corporate Services** 

Report Submitted by: Rhian Hayden, Chief Officer Resources

Reporting Pathway								
Directorate Management Team	Corporate Leadership Team	Portfolio Holder / Chair	Audit Committee	Democratic Services Committee	Scrutiny Committee	Executive Committee	Council	Other (please state)
	20.08.20	29.09.20	29/09/20		11/09/20	14/10/20		

# 1. Purpose of the Report

1.1 To present to Members the findings of the follow up review undertaken by Audit Wales on their Supporting Financial Resilience work stream.

## 2. Scope and Background

- 2.1 During 2018, Audit Wales carried out a *Supporting Financial Resilience* review with a focus on the Council's effectiveness in terms of maximising funding opportunities and containing spending demands.
- 2.2 The review concluded that the Council would need to develop a stronger financial culture to remain financially resilient and proposed a number of areas for improvement.
- 2.3 Audit Wales has subsequently undertaken a follow up review to assess the Council's progress in strengthening its financial resilience, addressing the areas for improvement proposed in the initial review.
- 2.4 Audit Wales have found that the Council has responded positively and is making progress against the proposals for improvement and has future work planned to fully address them.
- 2.5 The report and the attached Audit Wales review highlights the progress that has been made against each of the areas for improvement identified in 2018.

#### 3. Options for Recommendation

3.1 This report was presented to the Corporate Overview Scrutiny Committee at its meeting on 11<sup>th</sup> September 2020 and Members supported Option 1.

#### 3.2 **Option 1**

The Executive reviews the findings of Audit Wales, considers the progress made against the proposals for improvement and accept the report and appendix.

### 3.3 **Option 2**

The Executive reviews the findings of Audit Wales, considers the progress made against the proposals for improvement and provide comment.

- 4. Evidence of how does this topic supports the achievement of the Corporate Plan / Statutory Responsibilities / Blaenau Gwent Wellbeing Plan
- 4.1 The Council has a statutory responsibility for its own financial resilience. This is critical to the delivery of the Council's priorities in the medium and long term.
- 5. Implications Against Each Option
- 5.1 Impact on Budget (short and long term impact)
- 5.1.1 The financial resilience of the Council is reliant upon establishing and maintaining a strong financial culture. The ability to set and deliver a balance budget annually combined with appropriate levels of reserves to mitigate the impact of unforeseen budget pressures is a crucial.
- 5.2 Risk including Mitigating Actions
- 5.2.1 The risk to financial resilience are mitigated by strong financial management by the Council including:
  - An agreed Medium Term Financial Strategy, which includes a planned increase in the level of the Council's general reserve and development and delivery of the Bridging the Gap programme;
  - Regular financial monitoring / forecasts for capital, revenue and reserves;
  - Development and delivery of action plans to address in year budget pressures
- 5.3 **Legal**
- 5.3.1 Councils are independent bodies with legal responsibility for their own financial sustainability; they have ownership of assets, powers to borrow and to invest, and hold reserves which enable them to plan for and manage financial risk.
- 5.4 **Human Resources**

n/a

- 6. Supporting Evidence
- 6.1 Performance Information and Data
- 6.1.1 Audit Wales' follow up review sought to answer the question:

  Can the Council provide assurance that it has addressed the proposals for improvement detailed in the 2018 Supporting Financial Resilience review output?

6.1.2 Overall Audit Wales found that:

The Council has responded positively to the findings of our report: it is making progress against the proposals for improvement and has future work planned to fully address them.

- 6.1.3 Specific details relating to the proposals and the Council's progress are provided in the Appendix to this report.
- 6.2 Expected outcome for the public
- 6.2.1 Good financial management is essential for the effective stewardship of public money and the delivery of efficient public services.
- 6.3 Involvement (consultation, engagement, participation)
- 6.3.1 The review involved the appraisal of Council documents and interviews with key officers and the Leader of the Council.
- 6.4 Thinking for the Long term (forward planning)
- 6.4.1 Delivery of the Council's priorities depend upon its continuing financial resilience.
- 6.5 **Preventative focus**
- 6.5.1 The report highlights areas for improvement to support the Council's financial resilience.
- 6.6 **Collaboration / partnership working** n/a
- 6.7 *Integration* (across service areas)
- 6.7.1 All service areas have a responsibility in ensuring the financial resilience of the Council.
- 6.8 **EqIA** n/a
- 7. Monitoring Arrangements

7.1

### **Background Documents / Electronic Links**

 Audit Wales – Supporting Financial Resilience Follow-up Review – Blaenau Gwent County Borough Council